The workSPACE (Smart Provision of Accommodation for the Customer Experience) strategy, agreed in 2012 is delivering savings on office running costs and realising capital receipts from assets that are no longer required. workSPACE has enabled us to reduce our office assets from 94 to 63. This was achieved with the introduction of a 7:10 desk ratio and reliant on the implementation of the WorkSmart programme increasing our efficient use of modernised, fit for purpose offices. This programme has continued to evolve and through the implementation of our Office Space Strategy agreed in 2017, we continue to drive an ambitious programme that will result in a further reduction in assets by 2021. Several main office bases are being refurbished or replaced consolidating services into new or refurbished area offices that allow for co-location with public sector partners such as the Health & Social Care Partnership and Police Scotland. Buchan House, opened in 2015, was a new build office space that allowed for the release of seven properties in the town centre for alternative use. The building is now being extended to provide collaborative space to be shared by the council and Police Scotland. The innovative project, supported by Scottish Futures Trust, will provide a potential blueprint for future collaborative approaches.